# FY 2024 Edgartown Budget Introduction



November 30, 2022

45 min 1/58

### **Key Takeaways for FY24 Process**



#### High Inflation will increases expense lines:

8-9% Consumer Price Index for Urban Consumers 5-6% private section salary and wages Employees COLA

#### Bond Rating Upgrade will help our cost of Capital :

Debt limits are low 5% interest for AAA

#### Revenues remain strong:

7% average over 10 years Significant increases from Short Term Rental All other local receipts continue to grow but have steadied from previous "Boom"

#### Expenditures trends remain conservative :

3.6% average increase over 8 years

#### Major Capital Purchases on Horizon:

Fire Station
MVRHS
DEP Wastewater mandates

### Agenda



- 1. Revenues
- 2. Expenditures
- 3. Personnel
- 4. Debt
- 5. Reserves
- 6. OPEB
- 7. Capital Improvements
- 8. 5 Year Forecast

### Unsustainable Inflation

#### **Blue Print For Success / Best Practices**



#### **November 17th 2021**

- ✓ Annual Budget Process (2021)
- ✓ Credit Card (2020)
- ✓ Debt (2021)
- ✓ Financial Team (2021)
- ✓ Forecasting (2021)
- ✓ Gift Acceptance (2018)
- ✓ Grant Management (2021)

#### Financial

#### **Policies**

(Created 2019)

- ✓ Line Item (2019)
- ✓ OPEB (2021)
- ✓ Procurement (2019)
- ✓ Revenue Turnover (2020)
- ✓ Tailings (2021)
- ✓ Year End Closing (2021)
- ✓ Capital Stabilization (ATM 2021)

- ✓ Six-Year Project Planning (>\$25k)
- ✓ Equipment
- ✓ Buildings
- ✓ Infrastructure
- ✓ Rankings

# Capital Improvement

Plan

(Updated 2019)

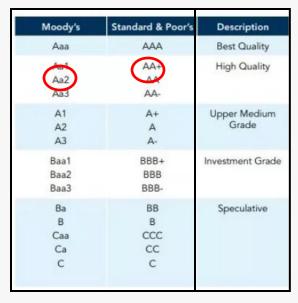
# Financial Forecast

(Created 2019)

- ✓ Financial Indicators
- ✓ 10-Year Trend
  Analysis
- ✓ 5-Year Financial Forecasts

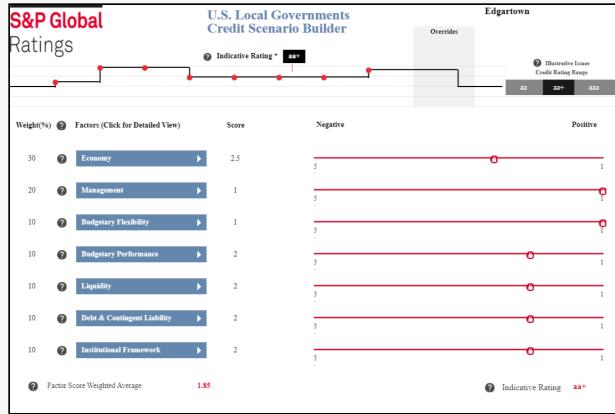
### **Indicative Bond Rating Call 5/4/21**





#### Indicative Rating Call 5/4/21

- 1. Continue building reserves
- 2. Reinforcement of Fiscal Polices
- 3. Concentration on areas ranked lower.



### **Bond Rating Call 10/11/22**



Moody's	Standard & Poor's	Description
Aaa	AAA	Best Quality
Aa2 Aa3	AA+ AA AA-	High Quality
A1 A2 A3	A+ A A-	Upper Medium Grade
Baa1 Baa2 Baa3	BBB+ BBB- BBB-	Investment Grade
Ba B Caa Ca C	BB CCC CC CC	Speculative



#### Strengths

- 1. Extremely strong tax base, with very high wealth and income metrics and a local economy centered around tourism
- 2. Positive financial operations and very strong reserves due to a stable operating environment
- 3. Very strong management with formalized policies and plans; and
- 4. Manageable debt burden and fixed costs, although we view its other postemployment benefits (OPEB) liability as large.

#### Downside Scenario

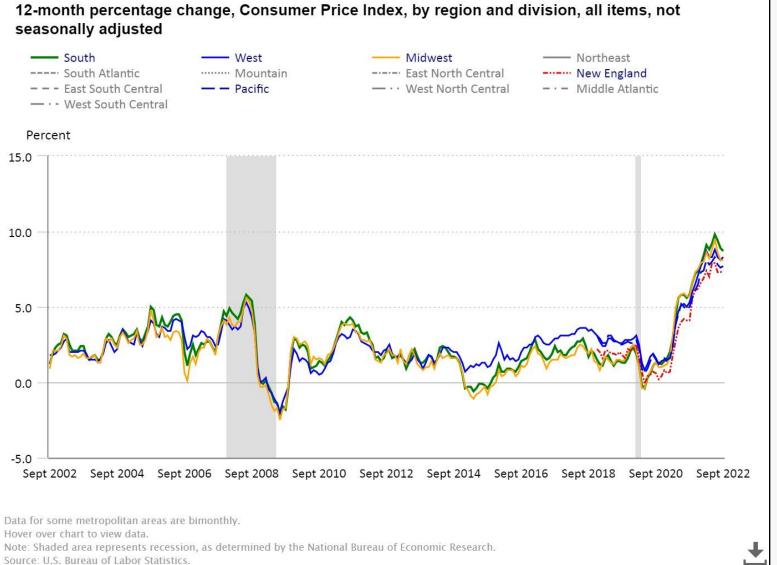
1. If the Town were to reduce significantly fund balance levels due to negative financial operations as a result of misaligning revenues and expenses, coupled with increases in retirement costs, we could lower the rating.

#### **C&I Benchmarks**

Moody's	Standard & Poor's	Description
Aaa	AAA	Best Quality
Aa1 Aa2 Aa3	AA+ AA AA-	High Quality
A1 A2 A3	A+ A A-	Upper Medium Grade
Baa1 Baa2 Baa3	BBB+ BBB- BBB-	Investment Grade
Ba B Caa Ca	BB B CCC CC CC	Speculative

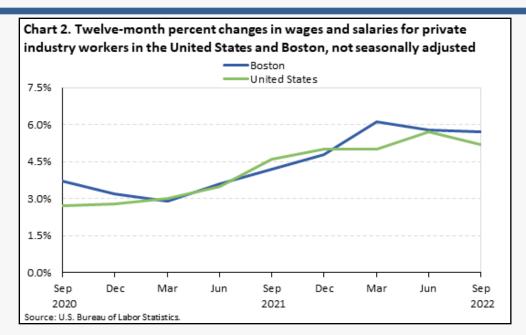


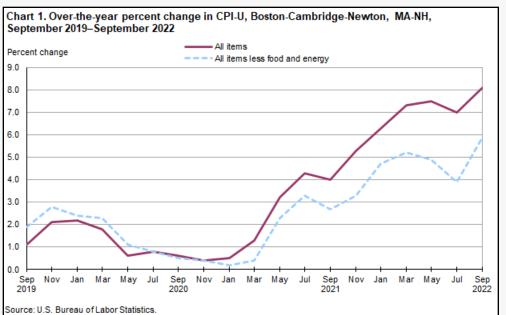
#### **Economic Conditions – CPI**





#### **Economic Conditions – CPI**







Food prices increased 12.2 percent. Prices for food at home advanced 13.7 percent, while prices for food away from home rose 9.9 percent over the yea

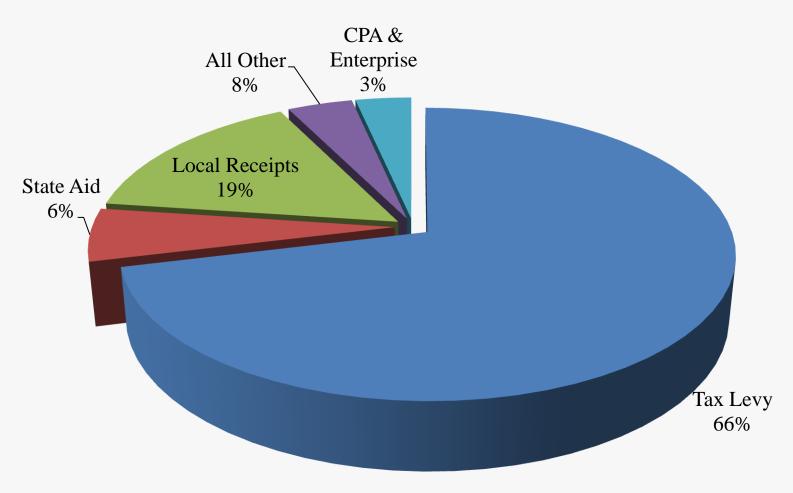
Energy prices advanced 31.0 percent over the year. Gasoline prices increased 22.8 percent. Prices paid for electricity rose 27.0 percent, while prices paid for natural gas services rose 56.0 percent over the past year.

The index for all items less food and energy rose 5.9 percent. Components contributing to the increase included shelter (4.8 percent), new and used motor vehicles (12.6 percent), and medical care (6.8 percent). Within shelter, owners' equivalent rent increased 5.4 percent, while rent of primary residence increased 5.3 percent

### Revenue

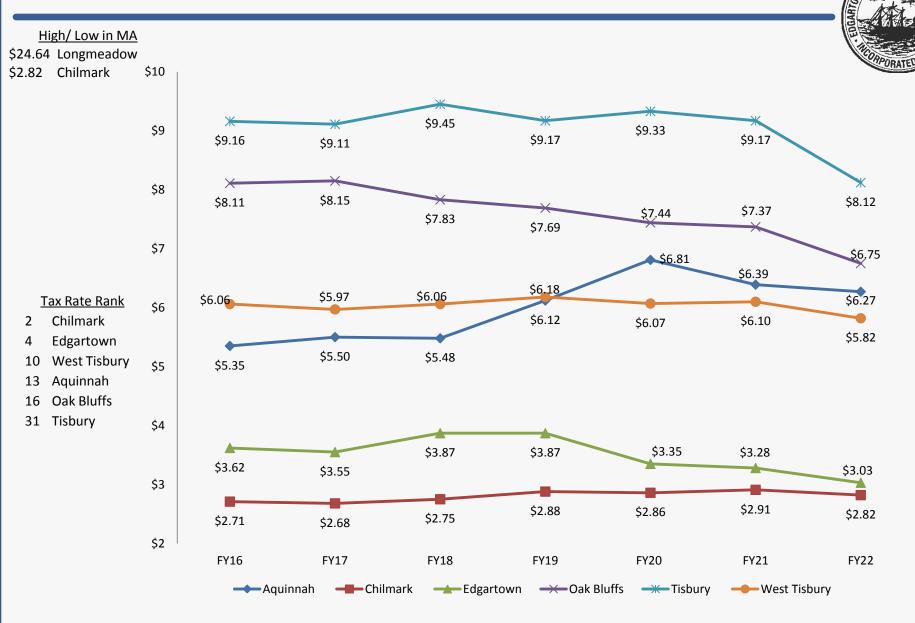
# **FY22 Revenue By Source**



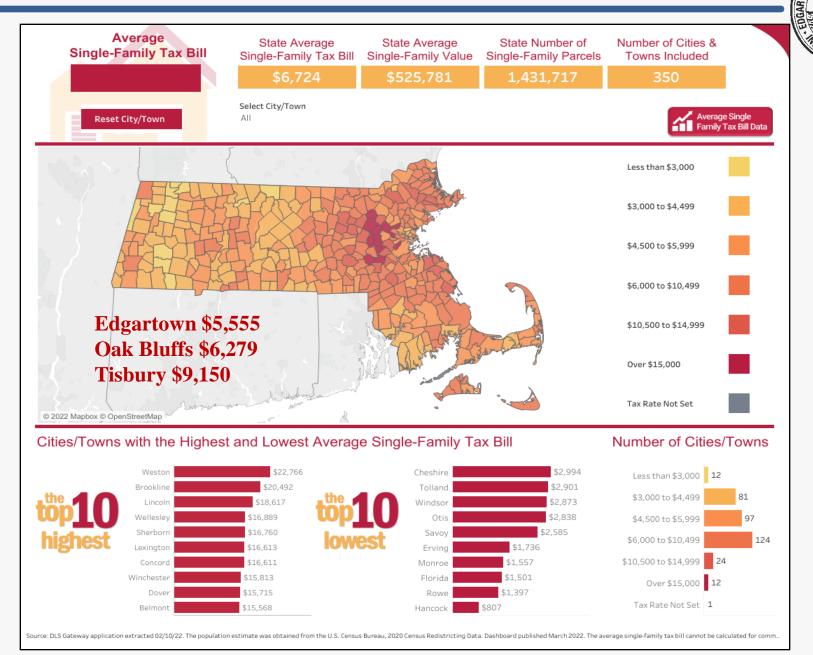


\$48,615,377

#### **Island Tax Rates FY16-FY22**



# **FY22** Average Single Family Tax Bill



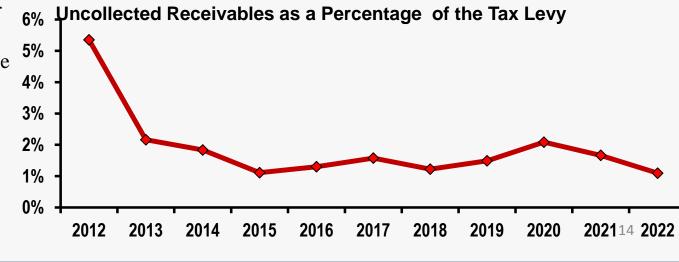
**Uncollected Property Tax (30 June 2022)** 

Fiscal Year	P	roperty Tax Levy	Les	ss Overlay	Property Tax Levy (Net of Overlay)	Cumulative Uncollected Receivables as of June 30th		Cumulative Uncollected Receivables as % Tax Levy
2012	\$	22,866,225	\$	248,325	\$ 23,114,551	\$	1,237,159	5.4%
2013	\$	23,422,865	\$	258,365	\$ 23,681,230	\$	511,884	2.2%
2014	\$	24,471,195	\$	226,722	\$ 24,697,916	\$	453,082	1.8%
2015	\$	24,387,828	\$	290,491	\$ 24,678,319	\$	274,090	1.1%
2016	\$	26,341,658	\$	233,348	\$ 26,575,006	\$	345,774	1.3%
2017	\$	27,706,749	\$	242,234	\$ 27,948,983	\$	440,534	1.6%
2018	\$	31,936,229	\$	286,928	\$ 32,223,156	\$	394,501	1.2%
2019	\$	34,388,082	\$	198,925	\$ 34,587,007	\$	515,437	1.5%
2020	\$	31,489,932	\$	246,985	\$ 31,736,917	\$	661,761	2.1%
2021	\$	32,321,663	\$	128,566	\$ 32,450,229	\$	540,306	1.7%
2022	\$	32,135,853	\$	118,524	\$ 32,254,376	\$	352,983	1.1%

- More than 5% is red flag for rating agencies
- Increase will lead to decrease in liquidity
- Edgartown consistently collects 98% each FY
- FY12 was due to MUNIS

transition

**Favorable** 



# **Cherry Sheets Receipts**



- > Education indicators (Charter Reimbursement / School Choice )
- >State Owned Land

Education	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023 (est)
Chapter 70	422,688	438,768	448,818	535,881	601,368	684,494	703,049	820,119	854,820	904,320	917,680	1,038,273
School Transportation	0	0	0	0	0	0	0	0	0	0	0	0
Charter Tuition Reimbursement	83,723	102,812	54,802	29,192	38,189	61,065	35,398	71,262	42,832	25,326	123,931	56,331
Smart Growth	0	0	0	0	0	0	0	0	0	0	0	0
Education Offset Items	-	-	-	-	-	-	-	-	-	-	-	-
School Lunch	2,096	2,213	2,318	2,363	0	0	0	0	0	0	0	0
School Choice Receiving Tuition	151,046	82,215	113,637	99,056	74,997	63,812	76,774	39,630	46,167	34,423	25,802	43,072
Total Education	-	-	-	-	-	-	-	-	-	-	-	-
Sub-Total, All Education Programs	659,553	626,008	619,575	666,492	714,554	809,371	815,221	931,011	943,819	964,069	1,067,413	1,137,676
General Government												
Unrestricted General Government Aid	52,267	56,341	57,673	59,272	61,406	64,046	66,544	68,873	70,733	70,733	73,209	77,162
Local Share of Racing Taxes	0	0	0	0	0	0	0	0	0	0	0	0
Regional Public Libraries	0	0	0	0	0	0	0	0	0	0	0	0
Police Career Incentive	0	0	0	0	0	0	0	0	0	0	0	0
Urban Revitalization	0	0	0	0	0	0	0	0	0	0	0	0
Veterans Benefits	3,699	14,990	17,775	14,879	22,386	14,916	16,986	8,154	17,114	9,095	31,907	34,394
Exemp: VBS and Elderly	11,972	10,681	12,014	12,060	14,016	14,016	14,968	14,656	15,302	14,806	0	8,458
State Owned Land	1,132,014	1,132,378	1,154,771	1,273,939	1,273,939	1,258,780	1,257,583	1,284,762	1,465,372	1,503,497	1,791,528	2,299,599
General Government Offset Item	-	-	-	-	-	-	-	-	-	-	-	-
Public Libraries	3,807	3,683	3,791	4,874	4,777	4,630	4,405	5,175	5,662	7,004	6,881	10,544
Total General Government	-	-	-	-	-	-	-	-	-	-	-	-
Sub-Total, All General Government	1,203,759	1,218,073	1,246,024	1,365,024	1,376,524	1,356,388	1,360,486	1,381,620	1,574,183	1,605,135	1,903,525	2,430,157
Total	-	-	-	-	-	-	-	-	-	-	-	-
Total Estimated Receipts	1,863,312	1,844,081	1,865,599	2,031,516	2,091,078	2,165,759	2,175,707	2,312,631	2,518,002	2,569,204	2,970,938	3,567,833

# **Cherry Sheets vs CPI**



Fiscal Year	rry Sheet evenue	Less State Assessments	Ne	et State Aid	CPI-U adjustment	Net S	State Aid (Constant Dollars)
2012	\$ 1,706,363	\$ (1,551,937)	\$	154,426	100.0%	\$	154,426
2013	\$ 1,755,970	\$ (1,543,085)	\$	212,885	98.4%	\$	209,575
2014	\$ 1,745,853	\$ (1,245,193)	\$	500,660	97.1%	\$	486,191
2015	\$ 1,925,223	\$ (1,314,808)	\$	610,415	95.6%	\$	583,378
2016	\$ 2,011,304	\$ (1,329,105)	\$	682,199	95.0%	\$	648,094
2017	\$ 2,097,317	\$ (1,522,555)	\$	574,762	93.6%	\$	538,102
2018	\$ 2,094,528	\$ (1,642,278)	\$	452,250	91.3%	\$	413,040
2019	\$ 2,267,826	\$ (1,752,280)	\$	515,546	88.4%	\$	455,856
2020	\$ 2,466,173	\$ (1,749,145)	\$	717,028	86.8%	\$	622,130
2021	\$ 2,569,204	\$ (1,392,160)	\$	1,177,044	85.8%	\$	1,009,824
2022	\$ 2,970,938	\$ (1,439,919)	\$	1,531,019	83.1%	\$	1,272,094

#### Local Receipt Actual v. Estimated

FY2015

Actual

928,134

915,917

14,980

117,530

29,024

FY2016

Actual

1,028,103

962,115

12,821

101,242

30,885

FY2017

Actual

1,184,358

992,619

13,489

109,278

28,443

FY2018

Actual

1,192,472

980,507

13,779

126,990

29,048

FY2019

Actual

1,126,898

1,038,410

13,503

28,446

141,057

FY2020

Actual

1,321,783

1,543,427

13.202

159,165

31,519

FY2021

Actual

1,211,614

2,468,570

18,959

149,641

238,812

17

FY2022

1,440,812

3.809.007

14,661

160,464

28,436

Actual

FY2012

Actual

775,939

854,798

216,773

159,832

FY21 increased to over 100%, therefore the drop in FY22.

North Wharf Dockage is down 20% or \$37,859.

ACTUAL

3. Penalties/Interest on Taxes and Excises

1. Motor Vehicle Excise

4. Payment In Lieu of Taxes

2b. Room Excise

2c. Other Excise-Boat

FY2013

Actual

842,525

855,844

12,928

143,102

31,028

FY2014

Actual

913,959

879,189

13,237

128,614

28,444

5. Charges for Services-Water	1,279,307	1,676,509	1,519,238	1,595,951	1,659,718	1,729,733	1,617,445	1,680,303	1,754,787	2,011,256	1,973,785
6. Charges for Services-Sewer	1,417,853	1,273,369	1,648,934	1,517,860	1,654,344	1,682,061	1,963,111	1,959,514	1,947,468	1,799,714	1,768,133
9. Other Charges for Services	200,589	195,314	200,220	240,000	174,064	200,969	209,411	231,009	256,677	209,482	205,401
10. Fees	624,738	689,526	703,080	702,546	753,754	792,538	898,205	933,412	920,361	1,017,338	949,136
11. Rentals	21,673	54,300	35,435	88,133	105,263	91,403	67,250	112,368	134,314	139,280	137,413
12. Dept. Revenue-Schools		<u> </u>	-	-			3,885	2,728	3,830	-	
16. Other Departmental Revenue	34,396	28,968	122,306	36,783	152,349	219,284	239,179	224,045	694,307	203,248	378,544
17. Licenses/Permits	526,219	531,832	618,316	603,632	693,682	810,263	752,035	881,783	697,439	955,458	1,143,984
18. Special Assessments	38,537	321,207	102,046	94,011	46,215	71,588	63,936	55,469	53,793	73,777	70,959
19. Fines and Forfeits	83,754	55,154	64,935	47,346	80,892	46,276	71,825	66,651	99,601	41,316	69,830
20. Investment Income	24,253	28,036	49,843	58,541	53,731	54,340	77,791	213,788	331,949	64,088	49,911
22. Misc. Recurring	-			107,956		3,814	4,453	153,599	6,469	150,208	4,821
23. Misc. Non-Recurring	68,345	91,832	99,903	-	83,517	132,132	144,457	140,544	145,044	259,058	350,301
TOTAL Local Receipts-Actual	6,327,005	6,831,474	7,127,699	7,098,343	7,592,697	8,162,588	8,455,779	9,003,526	10,115,134	11,011,820	12,555,599
		7.97%	4.34%	-0.41%	6.96%	7.51%	3.59%	6.48%	12.35%	8.86%	14.02%
TOTAL Local Receipts-Estimated	5,429,000	5,743,539	5,884,912	6,632,508	6,493,955	6,603,409	6,690,001	6,780,009	6,980,000	7,007,180	7,007,180
Difference: Actual over Budget	898,005	1,087,935	1,242,787	465,835	1,098,742	1,559,179	1,765,778	2,223,517	3,135,134	4,004,640	4,956,877
Percent of Over Actual	16.5%	18.9%	21.1%	7.0%	16.9%	23.6%	26.4%	32.8%	44.9%	57.2%	65.2%
2c. Other Excise c. Other: Boat Excise tax collections are down, but so are the commitments each year.											
4. Payments in Lieu of Taxes: There was a large one-time payment in lieu of taxes for \$210,6578 in FY21											

6. Charges for Services - Water: Water Usage fees for FY22 are at a 99% collection rate, but in FY20 collections were at 97% and in

7. Charges for Services - Sewer: Receipts are down each year due to the termination of commercial septage hauling. Will continue

10. Fees: Fess were down slightly in many areas, but the significant decreases were in Visitor Moorings, down 10% or \$59,453 and

9. Other Charges for Services: Airfield landing receipts are down from \$17,600 in FY21 to \$9,564 in FY22, down 46%.

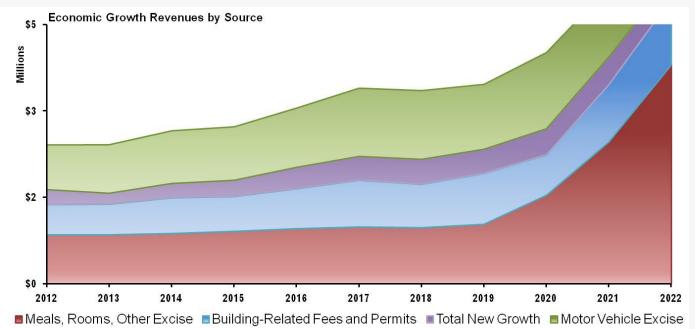
18. Special Assessments: These are betterments and they get smaller every year until they're gone.

# **Projected Local Receipt**



	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	Average
ACTUAL	Actual	Actual	Projected	Projected	Projected	Projected	% Change
1. Motor Vehicle Excise	1,211,614	1,440,812	1,538,271	1,642,323	1,753,413	1,872,018	7%
2b. Room Excise	2,468,570	3,809,007	4,505,301	5,328,878	6,303,007	7,455,209	18%
2c. Other Excise-Boat	18,959	14,661	14,661	14,661	14,661	14,661	
3. Penalties/Interest on Taxes and Excises	149,641	160,464	157,692	154,968	152,290	149,659	-2%
4. Payment In Lieu of Taxes	238,812	28,436	42,429	63,308	94,461	140,943	49%
			-				
5. Charges for Services-Water	2,011,256	1,973,785	2,071,508	2,174,070	2,281,709	2,394,678	5%
6. Charges for Services-Sewer	1,799,714	1,768,133	1,818,685	1,870,682	1,924,167	1,979,180	3%
9. Other Charges for Services	209,482	205,401	208,076	210,786	213,532	216,313	1%
10. Fees	1,017,338	949,136	991,261	1,035,255	1,081,201	1,129,187	4%
11. Rentals	139,280	137,413	183,218	244,291	325,721	434,295	33%
12. Dept. Revenue-Schools	-		-				
16. Other Departmental Revenue	203,248	378,544	690,004	1,257,728	2,292,569	4,178,861	82%
17. Licenses/Permits	955,458	1,143,984	1,249,877	1,365,572	1,491,976	1,630,081	9%
18. Special Assessments	73,777	70,959	118,349	197,387	329,211	549,072	67%
19. Fines and Forfeits	41,316	69,830	76,289	83,345	91,054	99,476	9%
20. Investment Income	64,088	49,911	63,596	81,032	103,250	131,559	27%
22. Misc. Recurring	150,208	4,821	4,821				
23. Misc. Non-Recurring	259,058	350,301	350,301				
TOTAL Local Receipts-Actual	11,011,820	12,555,599	13,455,431	15,724,286	18,452,221	22,375,190	7%
	8.86%	14.02%					
TOTAL Local Receipts-Estimated	7,007,180	7,007,180	7,007,180	7,007,180	7,007,180	7,007,180	_
Difference: Actual over Budget	4,004,640	4,956,877	6,129,339	8,398,194	11,126,129	15,049,098	
Percent of Over Actual	57.2%	65.2%	83.7%	114.6%	151.9%	205.4%	

#### **Economic Growth Revenues**





- Revenues related to economic growth (elastic revenue sources) include tax levy growth from new development, motor vehicle excise taxes, as well as building permits and construction related permit fees.
- These revenues are sensitive to changes in the level of economic activity.

Fiscal Year	ilding-Related es and Permits	Meals, Rooms, Other Excise		Motor Vehicle Excise		Total New Growth		Nominal Dollars		CPI-U adjustment	Constant Dollars
2012	\$ 526,219	\$	854,798	\$	775,939	\$	255,727	\$	2,156,956	100.0%	\$ 2,156,956
2013	\$ 531,832	\$	855,844	\$	842,525	\$	186,373	\$	2,230,201	98.4%	\$ 2,195,524
2014	\$ 618,316	\$	879,189	\$	913,959	\$	246,439	\$	2,411,464	97.1%	\$ 2,341,772
2015	\$ 603,632	\$	915,917	\$	928,134	\$	279,819	\$	2,447,683	95.6%	\$ 2,339,266
2016	\$ 693,682	\$	962,115	\$	1,028,103	\$	368,696	\$	2,683,900	95.0%	\$ 2,549,723
2017	\$ 810,263	\$	992,619	\$	1,184,358	\$	411,415	\$	2,987,240	93.6%	\$ 2,796,708
2018	\$ 752,035	\$	980,507	\$	1,192,472	\$	431,088	\$	2,925,015	91.3%	\$ 2,671,413
2019	\$ 881,783	\$	1,038,410	\$	1,126,868	\$	417,825	\$	3,047,060	88.4%	\$ 2,694,270
2020	\$ 697,439	\$	1,543,427	\$	1,321,783	\$	454,051	\$	3,562,649	86.8%	\$ 3,091,135
2021	\$ 995,458	\$	2,468,570	\$	1,211,614	\$	476,755	\$	4,675,642	85.8%	\$ 4,011,385
2022	\$ 1,143,984	\$	3,809,007	\$	1,440,812	\$	376,849	\$	6,393,803	83.1%	\$ 5,312,489
											19

#### **Motor Vehicle**





#### **License and Permits**

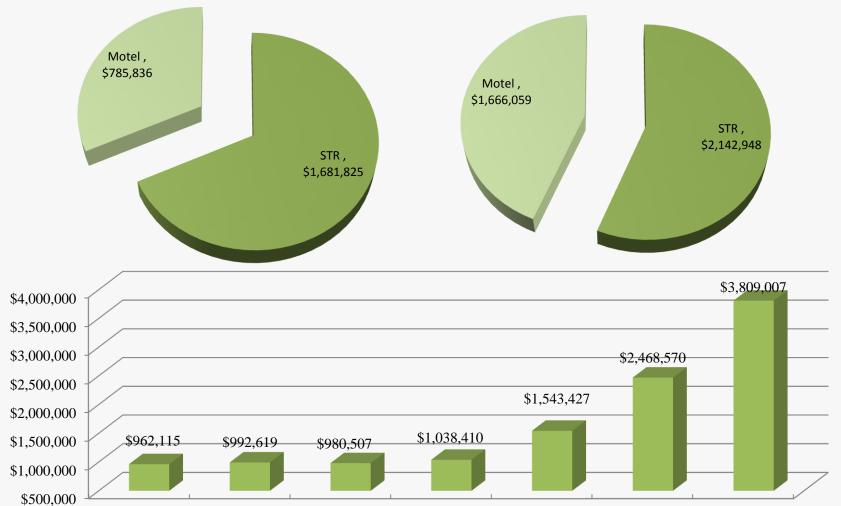




#### **Hotel Excise**







**FY19** 

FY20

**FY21** 

FY22

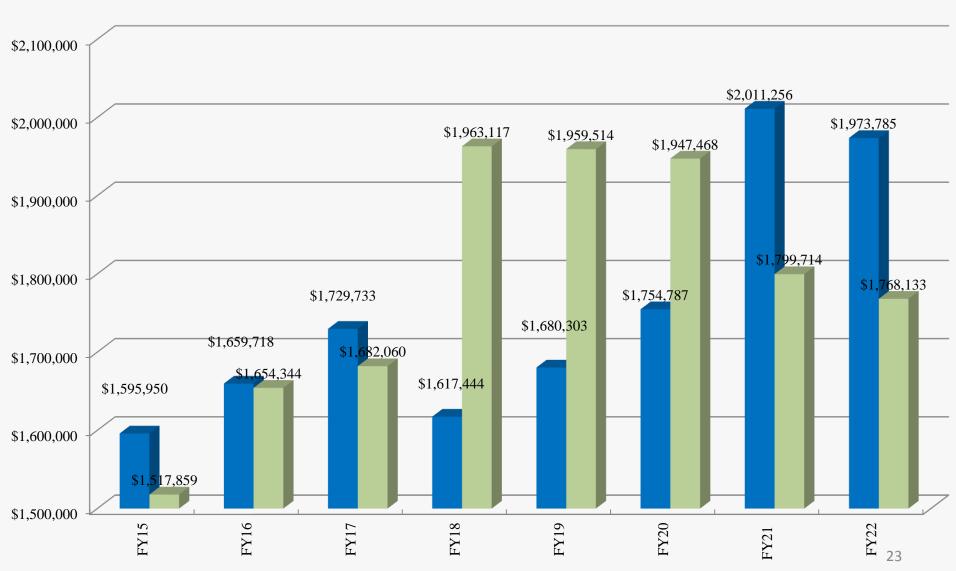
**FY16** 

**FY17** 

**FY18** 

#### **Sewer and Water**





# **Expenditures**

### **GF Budget Expenditure Trends**

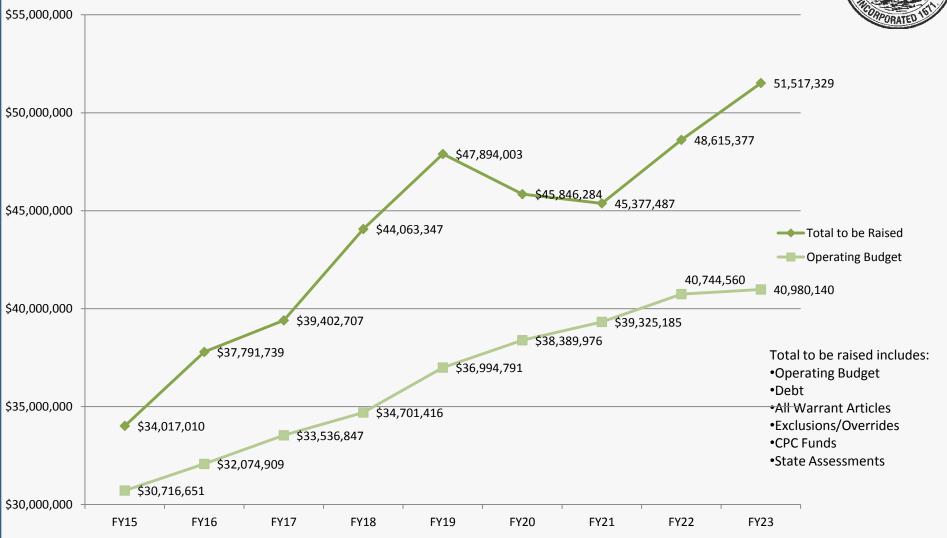


	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Avg % Increase
General Government	2,252,928	2,286,862	2,288,915	2,330,501	2,416,942	2,679,652	2,788,878	2,804,440	2,986,911	3,148,854	3.8%
Protection of P&P	4,375,601	4,529,608	4,807,194	5,086,034	5,310,042	5,586,341	5,876,224	5,808,701	6,032,105	6,333,577	4.2%
Harbormaster	422,336	427,468	435,725	439,977	442,582	500,406	522,793	530,475	539,448	551,211	3.1%
Dredge	236,000	244,000	244,000	260,161	259,766	265,985	269,594	271,397	340,042	345,528	4.6%
Highway	815,414	796,691	825,630	830,181	977,128	1,099,932	1,107,211	1,151,642	1,182,224	1,250,897	5.0%
Health and Sanitation	1,681,966	1,711,404	1,732,803	1,794,575	1,824,454	1,966,153	2,045,789	2,090,676	2,055,179	2,123,847	2.7%
Veteran's Services	20,000	20,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	35,000	7.4%
Education	10,704,331	11,134,354	11,763,132	12,116,768	12,265,052	13,063,996	13,779,921	14,410,327	14,962,578	15,051,833	3.9%
Library	526,713	544,331	620,178	772,651	820,201	914,767	926,098	948,605	972,216	1,052,077	8.2%
Parks and Beaches	338,676	350,080	362,402	383,361	371,372	430,487	393,199	428,487	431,498	462,102	3.7%
Katama Airport						114,900	114,900	114,900	123,196	123,196	1.8%
Cemetery	79,479	81,729	94,652	98,625	30,701	38,380	40,069	40,984	42,555	45,666	-0.4%
Unclassified	4,862,034	5,240,594	5,345,768	5,670,013	6,318,196	6,677,893	6,887,161	7,135,073	7,444,348	7,755,897	5.4%
Interest and Debt	2,150,987	1,822,446	1,972,979	2,116,592	2,050,477	1,971,391	1,902,220	1,826,794	1,801,667	863,112	-7.5%
Water Department	1,459,472	1,527,084	1,551,532	1,607,408	1,584,500	1,654,509	1,705,919	1,732,684	1,800,592	1,837,343	2.6%
Total	29,925,937	30,716,651	32,074,909	33,536,847	34,701,416	36,994,791	38,389,976	39,325,185	40,744,560	40,980,140	3.6%

- Average 3.6% increase in operating budget (including debt service) over the last eight years (Range: 2.6% to 8.2%)
- Library, Cemetery and Highway are a result of operational changes
- >3.9% for Education (30-35% of overall budget)
- ➤ Unclassified primarily employee benefits

# **Operating & Total Raised**





### **GF Budget Expenditure Forecast**

	FY 2023 Actual	Avg % Increase	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected
General Government	3,148,854	3.8%	3,269,748	3,395,284	3,525,640	3,661,001	3,801,558
Protection of P&P	6,333,577	4.2%	6,600,572	6,878,823	7,168,803	7,471,008	7,785,952
Harbormaster	551,211	3.1%	568,112	585,531	603,484	621,988	641,059
Dredge	345,528	4.6%	361,341	377,877	395,170	413,255	432,167
Highway	1,250,897	5.0%	1,313,852	1,379,975	1,449,425	1,522,372	1,598,989
Health and Sanitation	2,123,847	2.7%	2,180,211	2,238,071	2,297,467	2,358,439	2,421,028
Veteran's Services	35,000	7.4%	37,593	40,377	43,368	46,581	50,031
Education	15,051,833	3.9%	15,635,382	16,241,555	16,871,228	17,525,314	18,204,758
Library	1,052,077	8.2%	1,138,489	1,231,997	1,333,185	1,442,685	1,561,178
Parks and Beaches	462,102	3.7%	479,338	497,217	515,762	535,000	554,955
Katama Airport	123,196	1.8%	125,420	127,684	129,988	132,335	134,723
Cemetery	45,666	-0.4%	45,504	45,343	45,182	45,022	44,862
Unclassified	7,755,897	5.4%	8,171,580	8,609,542	9,070,977	9,557,143	10,069,366
Interest and Debt	863,112	0.0%	863,112	863,112	863,112	863,112	863,112
Water Department	1,837,343	2.6%	1,885,246	1,934,398	1,984,831	2,036,579	2,089,677
Total	40,980,140	3.6%	42,675,499	44,446,785	46,297,625	48,231,832	50,253,416

Historical growth rates allows for prediction of future FYs in comparison to projected revenues. Projected growth rate of Local Receipts is 6-7% / Operating Budget is 3-4% (Debt can confound number)

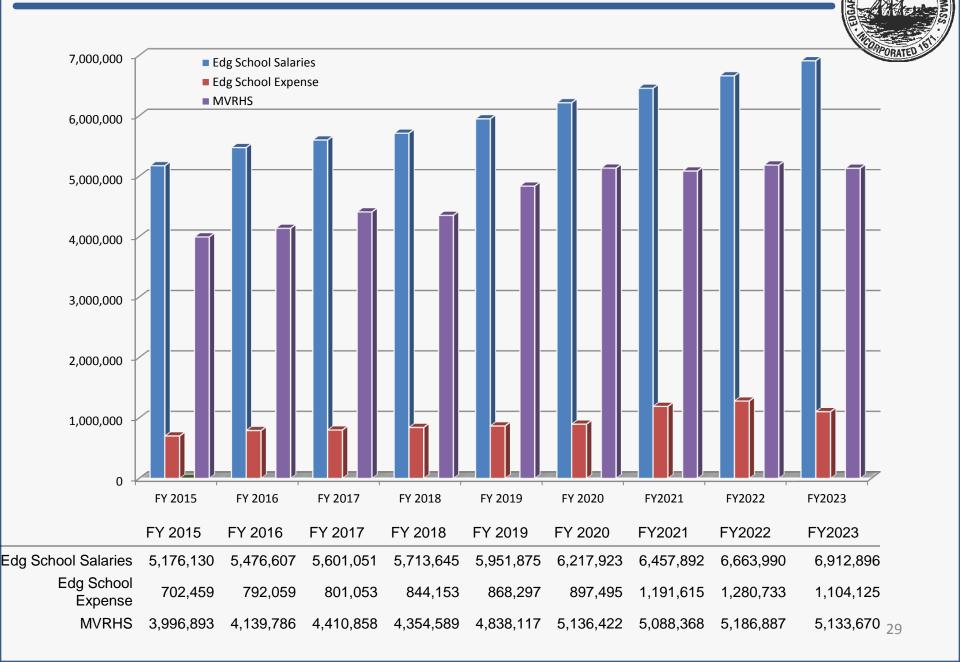
<sup>&</sup>gt;Unknowns of State Assessments, Capital Expenditures, Inflation, Debt Service holistic staffing costs add to uncertainty.

Operating budget will likely hit the \$50M in FY2028

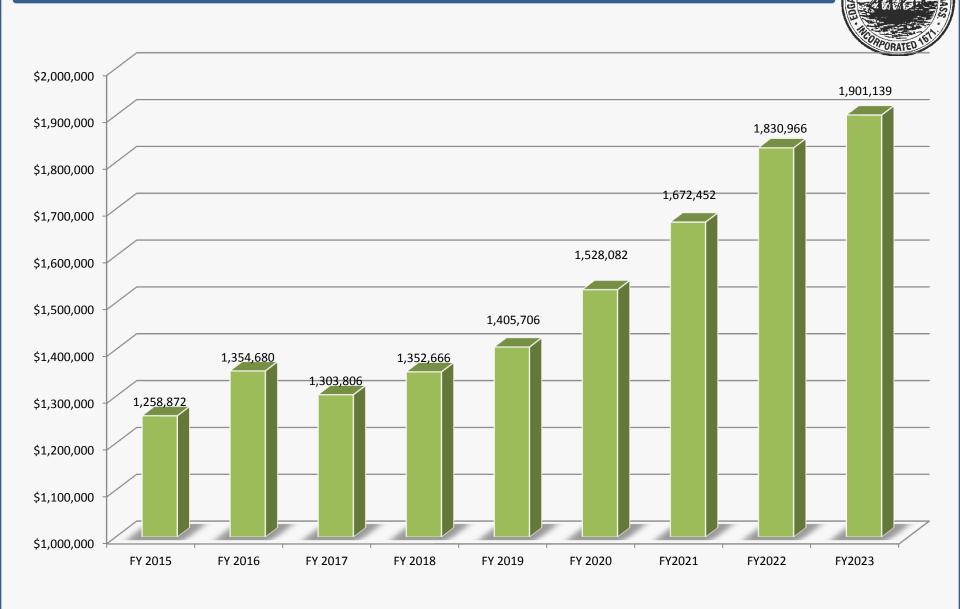
# **Cherry Sheets Assessment**

											CORPOR	ATED 16
County Assessments						_						
Programs:	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
County Tax	310,365	244,997	179,375	183,859	184,985	184,986	194,607	194,607	200,160	205,168	217,243	222,674
Suffolk County Retirement	0	0	0	0	0	0	0	0	0	0	0	(
Essex County Reg Comm Center	0	0	0	0	0	0	0	0	0	0	0	(
Sub-Total, County Assessments:	310,365	244,997	179,375	183,859	184,985	184,986	194,607	194,607	200,160	205,168	217,243	222,674
State Assessments and Charge	es											
Programs:	-	-	-	-	-	-	-	-	-	-	-	-
Retired Employees Health Insurance	0	0	0	0	0	0	•	_	0	0	0	(
Retired Teachers Health Insurance	0	0	0	0	0	0	0	0	0	0	0	(
Mosquito Control Projects	0	0	0	0	0	0	ŭ	_	ū	Ü	0	
Air Pollution	7,949	8,154	8,214	8,227	8,276	8,483	•		,		9,605	9,978
Metropolitan Area Planning Council	0	0	0	0	0	0	0	0	0	0	0	(
Old Colony Planning Council	0	0	0	0	0	0	•	•	ū	•	0	
RMV Non-Renewal Surcharge	10,440	14,620	13,880	12,920	12,920	12,920	•	,				
Sub-Total, State Assessments:	18,389	22,774	22,094	21,147	21,196	21,403	22,300	22,512	22,325	23,742	24,245	26,978
Transportation Authorities												
Programs:	-	-	-	-	-	-	-	-	-	-	-	-
MBTA	0	0	0	0	0	0	_		-	•		,
Boston Metro. Transit District	0	0	0	0	0	0	•	-	Ü	Ü	•	
Regional Transit	201,811	203,829	208,925	214,148	219,502	224,990		,			254,556	
Sub-Total, Transportation Assessments:	201,811	203,829	208,925	214,148	219,502	224,990	230,615	236,380	242,290	248,347	254,556	260,920
Annual Charges Against Recei	pts											
Programs:	-	-	-	-	-	-	-	-	-	-	-	-
Special Education	0	0	0	0	0	0	-	_	-	·	-	`
STRAP Repayments	0	0	0	0	0	0	Ŭ	•	•	0	0	
Multi-Year Repayment	0	0	0	0	0	0	0	0	0	0	0	(
Sub-Total, Charges Against Receipts:	0	0	0	0	0	0	0	0	0	0	0	(
Tuition Assessments												
Programs:	-	-	-	-	-	-	-	-	-	-	-	-
School Choice Sending Tuition	294,160	287,789	189,596	201,034	180,161	189,264		237,143			140,919	
Charter School Sending Tuition	727,212	783,696	645,203	694,620	723,261	901,912	•				802,956	
Essex County Tech Sending Tuition	0	0	0	0	0	0	_	_	0	0		
Sub-Total, Tuition Assessments:	1,021,372	1,071,485	834,799	895,654	903,422	1,091,176	1,194,756	1,298,781	1,284,370	914,903	943,875	857,696
Total	-	-	-	-	-	-	-	-	-	-	-	-
Total Estimated Charges	1,551,937	1,543,085	1,245,193	1,314,808	1,329,105	1,522,555	1,642,278	1,752,280	1,749,145	1,392,160	1,439,919	1,368,268
											2:	8

# **Edgartown School & MVRHS**



# **Superintendent's Office**

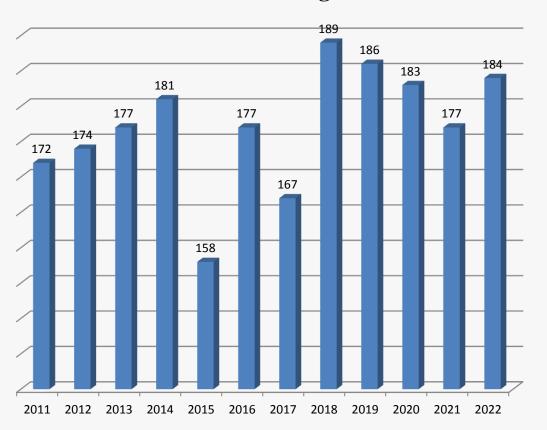


### **Personnel**

### **FTE Indirect Costing**



# **Total Number of Employees (FTE) for Calendar Year Ending December 31**



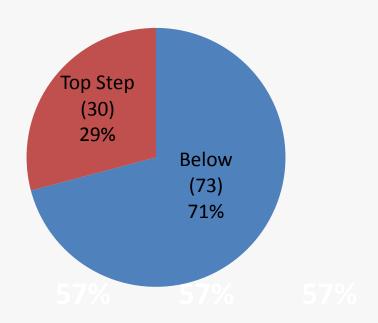
Cost	Amount	Assumption			
Salary	\$84,919	Town Gross/FTE			
Health Insurance	\$20,049	Schedule A Health Insurance Payment / FTE			
Retirement	\$8,699	DC Retirement Assessment / FTEs			
OPEB	\$1,900	OPEB Policy Appropriation / FTEs (OPEB not funded)			
Compensated Absence	\$4,499	Audited Financials: Non Current Liabilities / FTEs			
TOTAL	\$120,066 (35k indirect)				

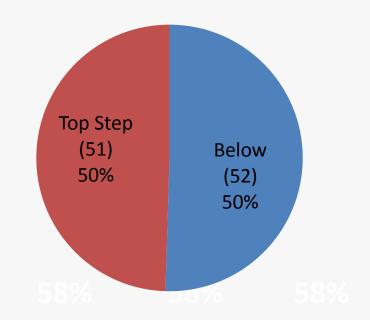
### **Top Step Employees**



**FY23 Top Step** 103 (Excluding School & Seasonal)

**FY24 Top Step** As of July 1st 2023 103 (Excluding School & Seasonal)

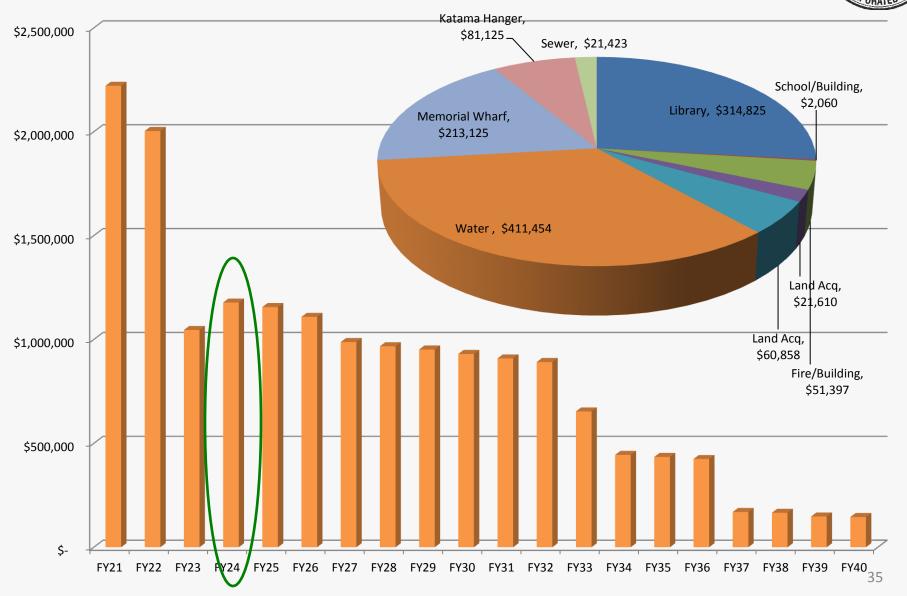




# **Debt**

#### Excluded Debt & FY24 Debt





# Debt Service as % of GF Expenditures

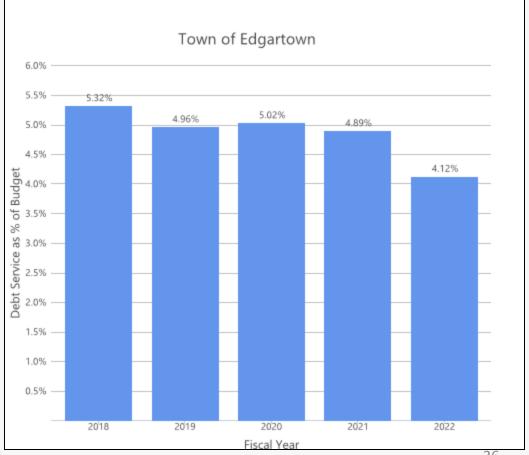
#### Debt Policy – April 2021:

- 1. Replace maturing debt obligations with new issuances so that year-to-year debt service is maintained at a target level representing four to six percent of general fund revenues.
- 2. The Town will also seek to fund a greater proportion of its debt obligations from within the base annual tax levy, as opposed to using debt exclusions, with the goal of eventually achieving a consistent level of annual, non-excluded debt service equivalent to three percent of general fund revenues.
- 3. Total debt service, including debt exclusions and any self-supporting debt, shall be limited to 10 percent of general fund revenues.
- Credit Agencies consider anything over 20% as a warning indicator
- Too low could be a warning sign of lack of capital investment



Data Analytics and Resources Bureau

Long Term Debt Service as % of Total Budget Data current as of 11/28/2022



# **Reserves**

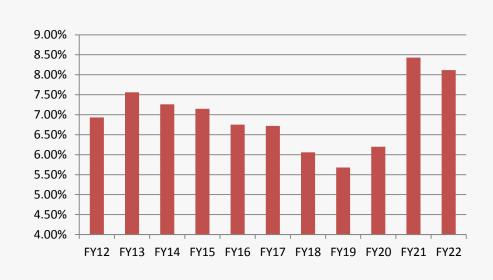
## Reserves

Municipality	FY	Budget (-CPC)	Free Cash	Free Cash %	Gen SF Balance	SF % of Budget	Combined Reserves	Combined %
Edgartown	2012	31,717,437	1,260,870	3.98%	2,198,787	6.93%	3,459,657	10.91%
Edgartown	2013	32,301,068	1,762,318	5.46%	2,443,004	7.56%	4,205,322	13.02%
Edgartown	2014	34,049,057	1,885,982	5.54%	2,470,327	7.26%	4,356,309	12.79%
Edgartown	2015	34,752,818	2,349,385	6.76%	2,484,017	7.15%	4,833,402	13.91%
Edgartown	2016	37,553,456	1,845,830	4.92%	2,535,453	6.75%	4,381,283	11.67%
Edgartown	2017	38,803,164	1,683,969	4.34%	2,606,464	6.72%	4,290,433	11.06%
Edgartown	2018	43,181,882	2,277,345	5.27%	2,618,921	6.06%	4,896,266	11.34%
Edgartown	2019	45,801,809	2,748,072	6.00%	2,603,180	5.68%	5,351,252	11.68%
Edgartown	2020	43,590,938	3,572,967	8.20%	2,857,168	6.20%	6,275,110	14.40%
Edgartown	2021	43,850,087	7,468,995	17.03%	3,694,402	8.43%	11,163,397	25.46%
Edgartown	2022	47,051,128	9,907,844	21.06%	3,819,044	8.12%	13,726,888	29.17%



<sup>➤</sup> General stabilization at 7-10%

- Added \$2M to newly created capital stabilization
- Added \$100k to Fire Truck Stabilization

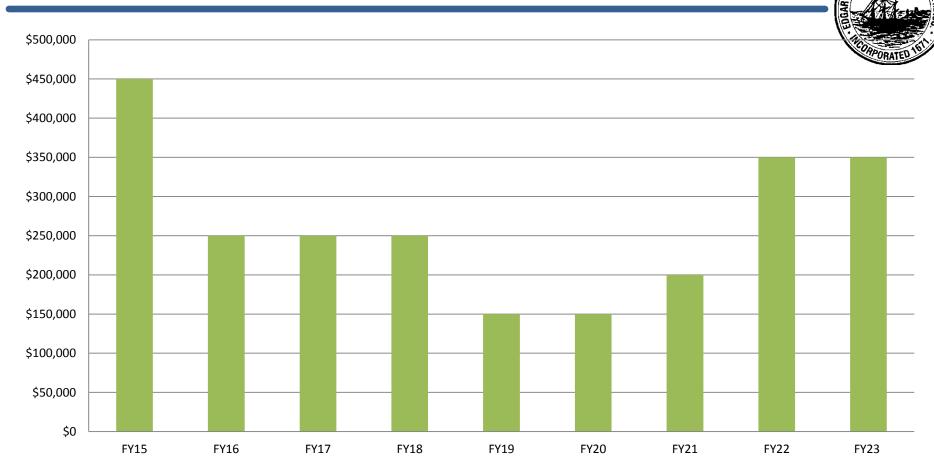


Combined FC & SF reserves at 10-15%

<sup>&</sup>gt;Added \$250k in FY23 to Gen SF

# **OPEB**

# **OPEB – Funding History**



OPEB Policy – Adopted October 2021

- Appropriate no less than 2% of the current year's salary & wages within the Financial Advisory Committee's recommended operating budget.
- ➤Once the pension system's accrued liability has been fully funded, on a subsequent annual basis, appropriate to the OPEB Trust Fund an amount equivalent to the former unfunded liability expense (i.e., separate from the normal cost).

## **OPEB** as of 9/30/22

5,724.54

1,607.34

3,154.18

22,145.22

234.22

4,069.26

Dividends/Interest

Received

Market Value

Change from

8/31/2022

(112,410.96)

(31,562.82)

(61,937.71)

(434,858.62)

(4,599.37)

(79,906.75)

Market

Value

9/30/2022

1,614,047.18

453,193.19

889,329.55

6,243,896.07

1,147,337.10

66,039.83

Investment

8/31/2022

Balance

1,720,903.42

483,196.35

948,206.65

6,657,266.41

1,223,295.30

70,411.93

Funding

To Date

1,224,662.34

372,750.00

597,989.41

5,338,052.02

1,262,422.46

44,535.67

Value as of

6/30/2022

353,040.99

1,471,657.50 County of Dukes County

865,973.11 MV Transit Authority

6,079,912.77 MV Regional High School

64,305.43 MV Refuse District

1,117,204.61 MV Land Bank

MV Commission

_,,	_,,		_,,	.,	(,)	_, ,	(===,====,	_, -,,		
500,000.00	469,728.77	Oak Bluffs Water District	514,334.61	1,710.92	(33,596.80)	482,397.98	(17,602.02)	3,255,450	14.82%	0.01605
500,471.78	664,725.08	Town of Aquinnah	755,221.95	2,512.23	(49,331.77)	708,327.88	207,856.10	4,449,170	15.92%	0.02357
2,326,613.89	2,589,577.14	Town of Chilmark	3,236,058.38	10,764.66	(211,382.25)	3,035,121.46	708,507.57	6,114,501	49.64%	0.10099
2,950,000.00	3,443,007.02	Town of Edgartown	4,153,194.16	13,815.49	(271,290.37)	3,895,309.44	945,309.44	56,852,793	6.85%	0.12961
1,195,290.48	1,122,639.77	Town of Oak Bluffs	1,338,742.67	4,453.29	(87,447.87)	1,255,615.98	60,325.50	45,138,165	2.78%	0.04178
1,995,847.24	2,404,229.91	Town of Tisbury	2,632,537.61	8,757.07	(171,959.73)	2,469,075.17	473,227.93	43,274,647	5.71%	0.08216
2,431,377.04	3,262,068.16	Town of West Tisbury	3,681,332.98	12,245.85	(240,467.97)	3,452,747.59	1,021,370.55	5,495,631	62.83%	0.11489
4,014,224.07	4,226,914.11	Up Island Regional School Dist	4,628,305.44	15,395.93	(631,468.06)	4,340,919.59	326,695.52	11,154,608	38.92%	0.14444
24,755,892.40	28,134,984.37	Total	32,043,007.86	106,590.20	(2,420,594.23)	30,053,358.01	5,297,465.61			1.00000

32,043,007.86 106.590.20 (2,420,594.23)30,053,358.01

Town compensates employees with benefits earned during years of service to be received upon retirement. One such benefit is a pension, and another is a set of retirement insurance plans for health, dental, and life, which are collectively referred to as other postemployment benefits, or OPEBs. OPEBs represent a

significant liability for the Town that must be properly measured, reported, and planned for financially.41

**Town Funded Organizations** 

Total OPEB

Liability as of

6/30/2021

11,910,850

1,414,729

559,634

58,433,944

2,425,488

1,032,149

%

Funded

13.55%

32.03%

158.91%

10.69%

2.72%

111.16%

Allocation

Basis

0.05371

0.01508

0.02959

0.20776

0.00220

0.03818

Total

Change

from Funding

389,384.84

80,443.19

291,340.14

905,844.05

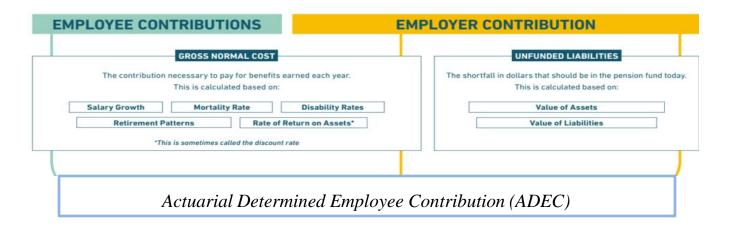
21,504.16

(115,085.36)

## **OPEB ADEC**



(ADEC): The amount actuarially calculated each year that is required to be contributed by an employer to a pension plan's pool of assets in order to ensure there will be enough funds to pay promised pension benefits. The contribution rate can be reported either in dollars or a percent of salary, Actuaries annually determine how much should be paid by employers in a given year in order to properly fund a pension plan. This amount is a combination of the employer's share of normal cost plus the unfunded liability amortization payment. The actuarially determined amount is the "required" contribution, but employers are not necessarily legally bound to actually contribute this amount. The ability for employers to not pay 100% of their pension bill is one of the reasons unfunded liabilities can increase



ADEC	FY19	FY20	FY21
Edgartown	\$2,413,395	\$3,836,400	\$4,791,598
MVRHS	\$3,074,461	\$3,684,726	\$4,698,806
West Tis	\$254,485	\$327,373	\$336,102 ∠

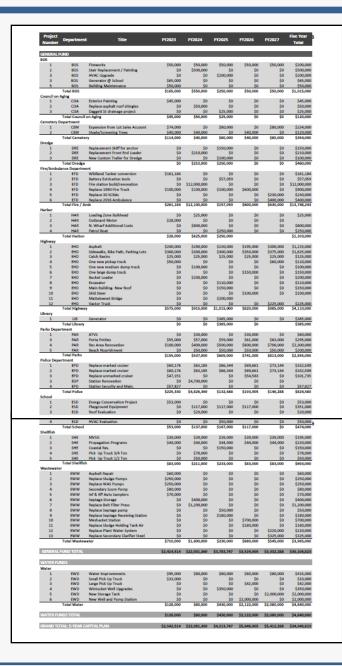
# **5 Year Forecast**

# 5 Year Revenue / Expenditure

	5 YEAR FINANCIAL MODEL	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	G-Y2028
1	General Government	\$2,788,878	\$2,804,440	\$2,986,911	3,148,854	\$3,269,748	\$3,395,284	\$3,525,640	\$3,661,001	\$3,801,51
2	Protection of Persons and Propety	\$5,876,224	\$5,808,701	\$6,032,105	6,333,577	\$6,600,572	\$6,878,823	\$7,168,803	\$7,471,008	\$7,785,952
3	Harbormaster	\$522,793	\$530,475	\$539,448	551,211	\$568,112	\$585,531	\$603,484	\$621,988	\$641,059
4	Dredge	\$269,594	\$271,397	\$340,042	345,528	\$361,341	\$377,877	\$395,170	\$413,255	\$432,167
5	Highway	\$1,107,211	\$1,151,642	\$1,182,224	1,250,897	\$1,313,852	\$1,379,975	\$1,449,425	\$1,522,372	\$1,598,989
6	Health and Sanitation	\$2,045,789	\$2,090,676	\$2,055,179	2,123,847	\$2,180,211	\$2,238,071	\$2,297,467	\$2,358,439	\$2,421,028
7	Veteran's Services	\$30,000	\$30,000	\$30,000	35,000	\$37,593	\$40,377	\$43,368	\$46,581	\$50,031
8	Education	\$13,779,921	\$14,410,327	\$14,962,578	15,051,833	\$15,635,382	\$16,241,555	\$16,871,228	\$17,525,314	\$18,204,758
9	Library	\$926,098	\$948,605	\$972,216	1,052,077	\$1,138,489	\$1,231,997	\$1,333,185	\$1,442,685	\$1,561,178
10	Parks and Beaches	\$393,199	\$428,487	\$431,498	462,102	\$479,338	\$497,217	\$515,762	\$535,000	\$554,955
11	Airport	\$114,900	\$114,900	\$123,196	123,196	\$125,420	\$127,684	\$129,988	\$132,335	\$134,723
12	Cemetery	\$40,069	\$40,984	\$42,555	45,666	\$45,504	\$45,343	\$45, 182	\$45,022	\$44,862
13	Unclassified	\$6,887,161	\$7,135,073	\$7,444,348	7,755,897	\$8,171,580	\$8,609,542	\$9,070,977	\$9,557,143	\$10,069,366
14	Interest and Debt	\$1,902,220	\$1,826,794	\$1,801,667	863,112	\$863,112	\$863,112	\$863,112	\$863,112	\$863,112
15	Water Department	\$1,233,802	\$1,270,917	\$1,355,035	1,837,343	\$1,885,246	\$1,934,398	\$1,984,831	\$2,036,579	\$2,089,677
16	Water Debt	\$472,118	\$461,767	\$445,558						
17	Raise and Appriopriate (Levy Limit)			\$400,000	\$525,000					
	ATM Budget Request Total	\$38,389,976	\$39,602,577	\$41,144,560	\$41,505,140	\$42,675,499	\$44,446,785	\$46,297,625	\$48,231,832	\$50,253,416
		\$750,000					•			
18	Raise and Appropriate Exlusions		\$650,000	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
19	Cherry Sheet Offsets (Estimated)	\$51,829	\$72,981	\$32,683	\$53,616	\$32,683	\$32,683	\$32,683	\$32,683	
20	State/County Charges (Estimated)	\$1,749,145	\$1,557,751	\$1,439,919	\$1,368,268	\$1,439,919	. , ,			
21	Overlay	\$246,985	\$128,566	\$115,720	\$180,067	\$150,000	\$150,000	\$150,000	\$150,000	
22	Total	\$41,187,935	\$42,011,875	\$42,732,882	\$43,107,091	\$44,298,101	\$46,069,387	\$47,920,227	\$49,854,434	\$51,876,018
23	State Aid (Estimated)	\$2,518,002	\$2.683.032	\$2,970,938	\$3,567,833	\$2,970,938	\$2,970,938	\$2,970,938	\$2,970,938	\$2,970,938
24	Local Receipts (Estimated)	\$6,980,000	\$7,007,180	\$7,626,092	\$7,598,742	\$7,598,742	\$7,598,742		\$7,598,742	
25	Free Cash to Reduce Tax Rate	\$200,000	\$0	\$0	\$0	\$0	\$0		\$0	
26	Total	\$9,698,002	\$9,690,212	\$10,597,030	\$11,166,575	\$10,569,680	\$10,569,680	\$10,569,680	\$10,569,680	\$10,569,680
27	NET AMOUNT TO BE RAISED ON LEVY	\$31,489,933	\$32,321,663	\$32,135,852	\$31,940,516	\$33,728,421	\$35,499,707	\$37,350,547	\$39,284,754	\$41,306,338
28	Prior Year Lew Limit	\$27,655,464	\$29,200,902	\$30,302,454	\$31,536,770	\$32,703,059	\$33,820,636	\$34,966,152	\$36,140,306	\$37,343,813
29	Proposition 2.5% Increase	\$691,387	\$730,023	\$757,561	\$789,440	\$817,576	\$845,516	\$874,154	\$903,508	
30	Override / Exclusion	\$400,000	\$850,000	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
31	New Growth ( Estimate )	\$454,051	\$371,530	\$476,755	\$376,849	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
32	Total	\$29,200,902	\$31,152,454	\$31,536,770	\$32,703,059	\$33,820,636	\$34,966,152	\$36,140,306	\$37,343,813	\$38,577,409
33	Capital Exicusion	\$350,000	\$0	\$0	\$0	\$0	\$0		\$0	* -
34	Exempted Debt	\$2,360,601	\$2,275,167	\$2,239,843	\$1,324,728	\$1,324,728	\$1,324,728	\$1,324,728	\$1,324,728	
35	MVRDD Debt	\$189,556	\$189,556	\$176,672	\$178,193	\$176,672	\$176,672		\$176,672	
36	TOTAL MAXIMUM LEVY	\$32,101,059	\$33,617,178	\$33,953,285	\$34,205,980	\$35,322,036	\$36,467,552	\$37,641,706	\$38,845,213	\$40,078,809
37	(Over) Under Maximum Levy	\$611,126	\$1,295,515	\$1,817,433	\$2,265,464	\$1,593,615	\$967,845	\$291,159	-\$439,541	-\$1,227,529

# **Capital Programs Committee**

# **Capital Programs**



## FY24 - FY28

- MARTHA'S LIMITED TO THE SECOND OF THE SECOND
- > FY24 Capital Request due 1 December 2022
- > 7-20 December Capital Programs Workshop
- ➤ "Climate Resiliency" added to FY24 ranking matrix
- ➤ \$35M+ requests, not including MVRHS Project, in the next 5 years

# FY25 – New Fire Station/PS Complex

G				
Construction Costs (based on 2021 costs)				
New Building Construction Costs	\$	500.00	\$	4,262,500
Storage building	·			, ,
Renovation of existing building	\$	350.00	\$	1,785,000
Partial Demolition of existing structure			\$	175,000
Sub-Total			\$	6,222,500
Premium For Island Work		40%	\$	2,489,000
Station Relocation Costs, temporary facility costs			\$	50,000
Sub-Total			\$	8,761,500
Sub-Total			\$	8,761,500
Contingency		15%	<u>\$</u>	1,314,225
			\$	10,075,725
Design Engineering Fees		8%	\$	824,194
Owners Project Manager		5%	\$	503,786
Furniture And Equipment Allowance			\$	125,000
Communication Technologies Allowance			\$	75,000
Additional Costs Allowance (testing, survey, geotech, etc.)		2.0%	\$	201,515
Bond Costs		1.0%	\$	100,757
Site Environmental Issues				
Sub-Total			\$	1,830,252
Costs based on 2021 prices				
SUB TOTAL			\$	11,905,977
GRAND TOTAL				
Escalation 3% / year assume 2021 construction start		9%		



Feasibility Study 2019

### Excepted Cost -2024 = \$20M

- 1. Lack of appropriate size and amount of apparatus bays to meet the needs of the current and future equipment
- 2. Lack of compliance to local, state and federal standards
- 3. Lack of appropriate offices for the chief and the command staff
- 4. Lack of proper facilities for coed work and sleeping arrangements
- 5. Accessible storage is non-existent
- 6. Mechanical systems are outdated; both electrical and heating
- 7. Exterior windows need replacement
- 8. No reasonable public lobby entrance
- 9. Lack of training space, both active and passive
- 10. No workout areas
- 11. Lack of storage for turn out gear with proper ventilation



# FY26 – MVRHS Building



The working group of representatives of the six island towns appointed by each town's Select Board to reach an agreement on a formula to use for allocating costs of the proposed renovation of the Martha's Vineyard Regional High School reached unanimous agreement at a meeting on June 1, 2022.

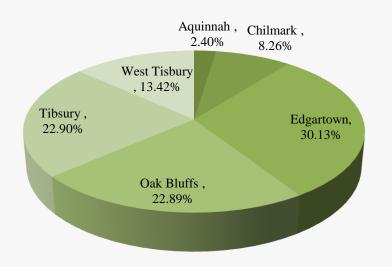
Capital Costs incurred in connection with the renovation, repair, alteration and/or reconstruction of Martha's Vineyard Regional High School pursuant to building project undertaken in connection with an invitation in 2022 to apply to Massachusetts School Building Authority ("MSBA") for partial funding of such project (the "2022 MSBA Project") in connection with such project shall be apportioned to the member towns as follows:

Aquinnah	2.40%
Chilmark	8.26%
Edgartown	30.13%
Oak Bluffs	22.89%
Tisbury	22.90%
West Tisbury	13.42%

The above percentages are weighted 70% for high school Student Enrollment and 30% for Equalized Valuations (EQV) of the member towns. For Student Enrollment, the student census taken on October 1st of the last five years and used for school budget assessments for Fiscal Year 2019 through Fiscal Year 2023 were averaged. For EQV, the state calculated EQV's of 2016, 2018 and 2020 that were used for state calculation purposes for Fiscal Year 2018 though Fiscal Year 2023 were used to determine an average of those 6 years. An additional adjustment was made to reduce Oak Bluffs' allocation by 1% in consideration of the demand for town services that is placed on that town by the school's physical location with that 1% reallocated to the remaining towns on the same 70% enrollment/30% EQV basis with Oak Bluffs excluded. The above allocation percentages will be used for the entire period of the project including any period of debt service.

The derivation of the final percentages and the applicable student census and equalized valuation data are attached.

- 1. Building Committee Formed
- 2. Feasibility Study FY24 (+/- \$2M)
- 3. Likely FY26 Warrant Article for \$100-175M
- 4. Edgartown estimated costs are \$30-50M (Low-High)
- 5. Ground Breaking +/- 2025



## FY27 + MADEP Mandates

# MARTHA'S UNICHES

### Proposed Regulatory Framework

### Requirements for Natural Resource Area NSAs:

- Unless a community is the subject of a Watershed Permit, any system serving new construction or an existing facility must incorporate Best Available Nitrogen Reducing Technology within five (5) years of the effective date of the NSA designation of the watershed in which they are located
  - TMDL + 208 plan = NSA effective date of regulation promulgation
  - TMDL or as determined + Public Process = NSA effective date of designation

### Proposed Nitrogen Sensitive Area/Watershed Permitting Regulatory Framework

MassDEP / Town of Edgartown
June 15, 2022

### Proposed Regulatory Framework

Exemption from Enhanced Treatment Requirements for Natural Resource Area NSAs:

#### Watersheds with Watershed Permits:

- If communities obtain a watershed permit that covers an area that would be subject to new "NSA" regulations, the Title 5 NSA requirements would not become effective for that area
- If a Watershed Permit is terminated by the permittee or revoked by MassDEP:
  - New systems installed after the date of termination/revocation would have to install
    Best Available Nitrogen Reducing Technology and existing systems would have to
    install such technology within 5 years from the effective date of the new NSA
    regulations or 2 years of the date of termination/revocation, whichever is longer

BLUF – Wastewater improvement will be major capital items in the next 5-10 years (8 figures)

- DEP Establishes "NSA" with Edgartown Watersheds
- 2. Enhanced Septic for all properties (unfeasible)
- 3. Or Watershed Permit
- Nitrogen will be monitored to keep compliant with permit
- 5. We are working our CWMP to align with new regulation 49

# **Key Takeaways for FY24 Process**



## High Inflation will increases expense lines:

8-9% Consumer Price Index for Urban Consumers 5-6% private section salary and wages Employees COLA

## Bond Rating Upgrade will help our cost of Capital :

Debt limits are low 5% interest for AAA

### Revenues remain strong:

7% average over 10 years Significant increases from Short Term Rental All other local receipts continue to grow but have steadied from previous "Boom"

## Expenditures trends remain conservative :

3.6% average increase over 8 years

## Major Capital Purchases on Horizon:

Fire Station
MVRHS
DEP Wastewater mandates

# **Questions?**

Board of Selectmen Finance Advisory Committee Edgartown School Committee

